



Preliminary FY 2016 Results

Conference Call with Investors and Analysts

23 February 2017 – Investor Relations



Business Highlights FY 2016



- Market environment remains strong
- Revenues and Earnings at new record levels
- Record order books for OEM and MRO Segment
- EIS of PW1100G-JM (A320neo) and PW1500 (Bombardier CSeries)
- MRO JV with LHT for GTF engines signed
- Export order with Kuwait for 28 Eurofighter aircraft
- Dividend proposal will be announced on March 14, 2017



Financial Highlights 2016



EBIT adj. / EBIT adj. Margin (m€ / %)



FY 2015

FY 2016



Guidance 2016 achieved

	Guidance 2016	Actuals 2016	
Revenues	~ 4.7 bn€	4,733 m€	\checkmark
EBIT adj.	~ 500 m€	503 m€	\checkmark
Net Income adj.	~ 340 m€	345 m€	\checkmark
Free Cashflow	~ 70 m€	82m€	\checkmark

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US\$ Exchange Rate / Hedge Portfolio

Hedge book as of Februar 23, 2017 (% of net exposure)

(in m US\$)





Commercial OEM Business Highlights in 2016



- EIS of PW1100G-JM (A320neo) with launch customer Lufthansa in Jan 2016
- EIS of PW1500G (Bombardier CSeries) with launch customer Swiss in July 2016
- MTU's GTF ramp up fully on track
- Over 8,000 GTF engines on firm order or optioned
- Final engine assembly line for PW1100G-JM engines in operation
- Important milestones for all GTF development programs achieved
- GE9x (B777x) successfully started with its initial ground testing
- Record order book with strong order entry in Q4



Military Business Highlights in 2016



- Kuwait signed export order for 28 Eurofighter aircraft
- A400M (TP400) with enhanced propeller gearbox in production since July 2016
- Embraer KC-390 (V2500-E5) flight test program continues
- CH-53K (T408) flight test program on track



OEM Segment

Order book	31/12/2015	31/12/2016	Change
Order book (m€)	6,830.6	7,246.0	6%
Commercial Business (mUS\$)	6,888.5	7,113.6	3%
Military Business (m€)	503.3	497.5	-1%
(m€)	FY 2015	FY 2016	Change
Revenues	2,897.1	2,905.2	0%
Commercial Business	2,414.0	2,401.2	-1%
Military Business	483.1	504.0	4%
EBIT adj.	285.0	321.5	13%
EBIT adj. Margin %	9.8%	11.1%	





- Underlying US\$ Commercial OEM almost stable
- Military revenues up 4%
- EBIT margin at 11.1% based on favourable mix





Commercial MRO Business Highlights in 2016



- New contract wins of around US\$ 2.2 bn for independent MRO customers
- Strong order intakes for fleets under OEM flight hour agreements
- New MRO JV with Lufthansa Technik signed
- GTF MRO readiness at MTU Hannover achieved
- MTU engines lease services doubled sales in 2016
- Fifth consecutive quarter with record sales
- Current high workload leads to strong growth expectation for 2017



Commercial MRO Business

(mUS\$)	31/12/2015	31/12/2016	Change
Order book	6,165.4	7,300.9	18%
(m€)	FY 2015	FY 2016	Change
Revenues	1,580.6	1,914.4	21%
EBIT adj.	155.2	181.5	17%
EBIT adj. Margin %	9.8%	9.5%	





- Organic revenues up by 21%
- EBIT margin at 9.5%





Guidance 2017

Military: New engine Sales (Com. OE): Spare parts Sales (Com. Spares): Commercial MRO:	Down high single digit Up high single digit Up mid single digit Up ~10%	い ① ① ① ①				
Revenues		~ 5.1 – 5.2 bn €				
Tailwind from US\$ fx-rate						
Slight headwind from business mix						
EBIT adj.		Stable margin				
Lower interest expenses & Tax rate of	f 29%					
Net Income adj.	Growth stro	nger than EBIT adj.				
CCR*		Low double digit %				
* Cash conversion rate: Free Cashflow / Net Income ad. 23.02.2017 Conference Call with Investors and Analysts						

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Agenda

- Business Highlights
- Key Financial Highlights / Group figures
- Commercial and Military OEM
- Commercial MRO
- Guidance 2015
- Appendix



Profit & Loss

(m€)	Q4 2015	Q4 2016	Change	FY 2015	FY 2016	Change
Revenues	1,178.3	1,331.4	13%	4,435.3	4,732.7	7%
Total Cost of Sales	-1,026.0	-1,178.8		-3,855.0	-4,074.8	
Gross Profit	152.3	152.6	0%	580.3	657.9	13%
Gross Profit Margin	12.9%	11.5%		13.1%	13.9%	
R&D according to IFRS	-20.3	-18.0		-66.5	-71.1	
SG&A	-42.4	-50.5		-159.9	-174.8	
Other operating income (expense)	-5.3	6.5		1.0	10.1	
P&L of companies accounted "at equity and at cost"	9.4	6.0		30.7	30.7	
EBIT reported	93.7	96.6	3%	385.6	452.8	17%
EBIT adj.	107.2	109.2	2%	440.3	503.0	14%
EBIT adj.margin	9.1%	8.2%		9.9%	10.6%	
Financial Result	-12.8	-17.8		-64.8	-37.2	
Profit before tax (EBT)	80.9	78.8	-3%	320.8	415.6	30%
Taxes	-15.1	-8.6		-103.2	-103.0	
Net Income reported	65.8	70.2	7%	217.6	312.6	44%
Net Income adj.	75.5	72.0		306.9	345.4	
EPS reported	1.29	1.37		4.26	6.09	
EPS adj.	1.48	1.40		6.01	6.74	



Reconciliation to adjusted Key Performance Indicators

(m€)	Q4 2015	Q4 2016	Change	FY 2015	FY 2016	Change
EBIT reported	93.7	96.6	3%	385.6	452.8	17%
Adjustment (PPA Depreciation & Amortization)	6.0	5.3		24.1	21.1	
Adjustment (IAE Upshare)	7.5	7.3		30.6	29.1	
EBIT adj.	107.2	109.2	2%	440.3	503.0	14%
Thereof P&L of companies accounted "at equity"	8.3	4.7	-43%	29.1	28.6	-2%
Interest Result	-0.3	-5.7	<-300%	-1.1	-11.9	<-300%
Interests for pension provisions	-2.7	-4.0	-48%	-13.3	-16.3	-23%
EBT adj. w/o P&L "at equity"	95.9	94.8	-1%	396.8	446.2	12%
Tax rate normalized	-29.9%	-29.0%		-30.0%	-29.0%	
Taxes	-28.7	-27.5		-119.0	-129.4	
Net Income adj.	75.5	72.0	-5%	306.9	345.4	13%
EPS adj.	1.48	1.40	-5%	6.01	6.74	12%



Segment Revenues and EBIT adj.

(m€)	Q4 2015	Q4 2016	Change	FY 2015	FY 2016	Change
Revenues Group	1,178.3	1,331.4	13%	4,435.3	4,732.7	7%
OEM Commercial	621.2	662.9	7%	2,414.0	2,401.2	-1%
OEM Military	137.2	147.2	7%	483.1	504.0	4%
MRO	432.2	546.1	26%	1,580.6	1,914.4	21%
Consolidation	-12.3	-24.8		-42.4	-86.9	
EBIT adj. Group	107.2	109.2	2%	440.3	503.0	14%
OEM (Commercial / Military)	64.6	57.0	-12%	285.0	321.5	13%
MRO	42.8	52.5	23%	155.2	181.5	17%
Consolidation	-0.2	-0.3		0.1	0.0	
EBIT margin adj. Group	9.1%	8.2%		9.9%	10.6%	
OEM (Commercial / Military)	8.5%	7.0%		9.8%	11.1%	
MRO	9.9%	9.6%		9.8%	9.5%	



Research & Development

(m€)	Q4 2015	Q4 2016	Change	FY 2015	FY 2016	Change
Total R&D	54.2	50.7	-6%	210.0	208.6	-1%
Customer funded R&D	-10.4	-9.8	6%	-41.3	-40.6	2%
Company expensed R&D	43.8	40.9	-7%	168.7	168.0	0%
thereof OEM	41.6	39.5		162.5	162.9	
thereof MRO	2.2	1.4		6.2	5.1	
Capitalization of R&D	-23.5	-22.9		-102.2	-96.9	
thereof OEM	-23.5	-22.2		-102.2	-96.2	
thereof MRO	0.0	-0.7		0.0	-0.7	
R&D according to IFRS (P&L)	20.3	18.0	-11%	66.5	71.1	7%
Amortisation (COGS)	0.6	3.0		2.3	10.2	
Total R&D impact P&L	20.9	21.0	0%	68.8	81.3	18%



Financial Result

(m€)	Q4 2015	Q4 2016	Change	FY 2015	FY 2016	Change
Interest Income	0.6	0.2	-67%	2.4	0.8	-67%
Interest Expense	-0.9	-5.9	<-300%	-3.5	-12.7	-263%
Interest Result*	-0.3	-5.7	<-300%	-1.1	-11.9	<-300%
Financial Result on other items	-12.5	-12.1		-63.7	-25.3	
thereof interests for pension obligations*	-2.7	-4.0		-13.3	-16.3	
thereof fair value gains/losses on derivatives	-6.5	-2.5		-33.7	7.8	
Financial Result	-12.8	-17.8	-39%	-64.8	-37.2	43%

*) Net Income adj. Includes interest Result and Interests for pensions obligations



MTU's Cash development January – December 2016





Cash Flow

(m€)	FY 2015	FY 2016	Change
Net Income IFRS	217.6	312.6	44%
Depreciation and amortization	163.2	175.3	
Change in provisions	152.6	189.4	
Change in Working Capital	-255.0	-291.6	
Taxes	-32.8	-43.1	
Interest, derivatives, others	50.6	15.4	
Cash Flow from operating activities	296.2	358.0	21%
Net Investment in intangible assets	-142.8	-108.1	
Net Investment in property, plant, equipment	-125.4	-154.7	
Net Investments in financial assets	0.4	-51.2	
Cash Flow from investing activities	-267.8	-314.0	-17%
Adjustments	43.6	38.0	
Free Cash Flow	72.0	82.0	14%
Cash Flow from financing activities	-42.7	223.3	>300%
Effect of exchange rate on cash and cash equivalents	2.8	2.0	
Change in cash and cash equivalents	-11.5	269.3	
Cash and cash equivalents at 31.12.	53.1	322.4	



Net financial debt at 892 m€

(m€)	31/12/2015	31/12/2016	Change
Bonds and notes	353.2	353.6	
Convertible bond	0.0	474.6	
Financial liabilities to bank	149.2	30.1	
thereof Revolving Credit Facility	119.1	0.0	
thereof Note Purchase Agreement	30.1	30.1	
Loans from related companies	0.0	0.0	
Finance lease liabilities	12.9	11.6	
Financial liabilities arising from program participation	531.4	492.0	
thereof arising from IAE V2500 Upshare	419.6	400.3	
Gross financial debt	1,046.7	1,361.9	30%
Cash and cash equivalents	53.1	322.4	
Loans to third parties	60.7	98.6	
Loans to related companies	13.8	23.9	
Securities	37.9	25.0	
Financial assets	165.5	469.9	184%
Net financial debt	881.2	892.0	1%

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Working Capital

(m€)	31/12/2015	31/12/2016	Change	Change in %
Gross inventories	894.0	1,022.7	128.7	
Prepayments	-373.8	-344.2	29.6	
Receivables	1,065.8	1,148.2	82.4	
Payables	-861.9	-811.0	50.9	
Working Capital	724.1	1,015.7	291.6	40%



Balance Sheet

(m€)	31/12/2015	31/12/2016	Change
Intangible Assets	2,214.0	2,234.2	
Property, Plant, Equipment	632.0	681.5	
other Non-current assets	298.4	390.7	
Total Non-Current assets	3,144.4	3,306.4	5%
Current assets	2,043.9	2,538.0	24%
Total assets	5,188.3	5,844.6	13%
Equity	1,300.6	1,500.5	15%
Non-Current Liabilities	1,735.2	1,963.9	13%
Current Liabilities	2,152.5	2,380.2	11%
Total Equity and Liabilities	5,188.3	5,844.6	
thereof Pension Provisions	801.7	883.3	



PPA Depreciation / Amortization

(in m€)	Q4 2015	Q4 2016	FY 2015	FY 2016
Total depreciation / amortization				
OEM	37.3	38.0	134.2	141.7
MRO	9.5	9.9	33.4	35.8
MTU total	46.8	47.9	167.6	177.5
PPA depreciation / amortization & IAE Upshare amortization	stments)			
PPA OEM	5.3	4.7	21.6	18.7
PPA MRO	0.7	0.6	2.5	2.4
IAE Upshare OEM	7.5	7.3	30.6	29.1
MTU total	13.5	12.6	54.7	50.2
Depreciation / amortization w/o PPA and w/o IAE Upshare				
OEM	24.5	26.0	82.0	93.9
MRO	8.8	9.3	30.9	33.4
MTU total	33.3	35.3	112.9	127.3



Guidance for PPA and IAE Upshare Amortization

(in m€)	2015	2016	2017E	2018E	2019E	2020E	2021E
PPA depreciation / amortization	24.1	21.1	~20	~20	~20	~20	~20
IAE Upshare	30.6	29.1	~30	~30	~30	~30	~30
Adjustments	54.7	~50	~50	~50	~50	~50	~50

Guidance R&D Amortization

(in m€)	2015	2016	2017E	2018E	2019E	2020E	2021E
R&D amortization	2.3	10.2	~15	~15	~20	~25	~25



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